

**SUCCESS STORY** 

# Improve Year-Over-Year Quality Scores by Motivating the Unengaged



# CHALLENGE Maintaining the Important 4-Star Rating

AvMed is one of Florida's oldest and largest not-for-profit health plans, serving approximately 230,000 members across the state. Since 2014, AvMed Medicare has received a 4-Star (or higher) overall quality rating, demonstrating their ongoing commitment to quality and member satisfaction.

Like many successful Medicare plans, AvMed knew that maintaining their 4-Star Rating would be crucial but increasingly difficult, so they partnered with Icario to help ensure they stayed at or above the 4-Star threshold without falling back.

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#### **SOLUTION**

# A Targeted, Personalized Approach **Tailored to Each Member**

AvMed's previous gaps in care program mailed letters to non-compliant members explaining their open care gaps and offering a small incentive for completion. While this program delivered a small lift in gap closures, it was heavy on content and light on strategy and personalization, and didn't necessarily focus on the measures or members that could directly impact quality.

We partnered with AvMed to develop a more strategic approach with measurable ROI. The result was a member engagement program called Healthyperks<sup>™</sup> which was designed to drive gap closure on key measures that would maintain (and improve) the plan's Star Rating while also building a stronger relationship between member and plan.

With these objectives in mind, we designed an engagement strategy that was available to all yet focused on historically non-compliant members with open care gaps in key priority measures such as flu shot, breast and colon cancer screenings, and diabetes A1C blood test.

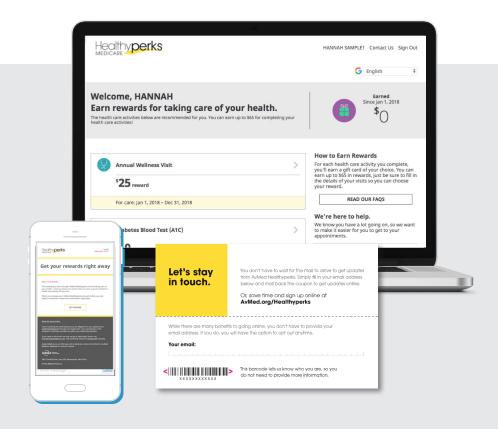
"Before, we were treating all members the same and having limited success. Now, we can tailor the experience across multiple channels, and it's made a huge difference in our results."

#### Cynthia Weiss,

RN, MSM, Director of Quality, Accreditation & Wellness at AvMed



Healthyperks<sup>™</sup> launched to nearly 30,000 Medicare Advantage members, and delivered a personalized, omnichannel communications experience to the historically non-compliant members who had one or more open care gaps in the priority measures.



#### **RESULTS**

# Year-Over-Year Improvement in Quality and Satisfaction

Since the program launched it has been delivering positive ROI year-over-year, demonstrating the value of investing in a multi-year engagement strategy.

#### Improved Participation

In just two years, the number of eligible members participating in the Healthyperks<sup>™</sup> program more than doubled. Plus, once members joined the program, they were extremely likely to stay. A full 97% of program participants from the first year also chose to participate the next year—a testament to the "stickiness" and affinity a strategic engagement program can drive.

97%

97% of program participants in the first year chose to participate again in the next year

#### **More Closed Care Gaps**

In just two years, the Healthyperks<sup>™</sup> program participants completed 34% more high-value—those health actions that directly impact and/or influence quality ratings. In total, program participants closed more than 18,500 care gaps.

34%

Program participants completed 34% more high-value health actions

### **Better Digital Engagement**

The program also revealed new insights for AvMed. For example, members who engage digitally close 2x as many care gaps as members who engage through traditional channels like print and call center—which is why Healthyperks<sup>™</sup> encouraged online participation. More than 25% of program participants engaged online, thanks to a concerted effort by our call center to collect member email addresses and remind members of the benefits of engaging online.

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# **Key Takeaway**

## The Value of a Strategic, Measurable Approach

As CMS cutpoints shift and competition between plans becomes more fierce, it can be difficult to maintain your Star Rating, let alone increase it. AvMed saw the value in partnering with Icario to help them stay ahead of the curve instead of falling behind.

AvMed is so pleased with the year-over-year impact on quality and member satisfaction that they've signed on for a multi-year partnership, saying they look forward to the program's continued success. "They have helped us strengthen the relationship we have with our members, and the relationship our members have with their own health. Not only are we meeting our quality goals, but we're also delivering on our promise to be a trusted health partner for life."

**Cynthia Weiss,**RN, MSM, Director of Quality,
Accreditation & Wellness at AvMed



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